<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
</tr>
</thead>
<tbody>
<tr>
<td>09:30-10:00</td>
<td>Welcome Address</td>
</tr>
<tr>
<td>10:00-10:45</td>
<td>Governance futures: A vision from beyond HE</td>
</tr>
<tr>
<td>10:45-11:00</td>
<td>Panel Session</td>
</tr>
<tr>
<td>11:00-12:00</td>
<td>Break</td>
</tr>
<tr>
<td>12:00-12:45</td>
<td>Deep Dive Session 1</td>
</tr>
<tr>
<td>12:15-13:00</td>
<td>1a: Inclusive futures: Could targets for board diversity help?</td>
</tr>
<tr>
<td>12:45-13:30</td>
<td>1b: Governing for sustainable futures: ESG – what is it and why should it matter to HE?</td>
</tr>
<tr>
<td>13:00-13:50</td>
<td>Break</td>
</tr>
<tr>
<td>13:50-14:35</td>
<td>Keynote 2</td>
</tr>
<tr>
<td>14:35-15:30</td>
<td>Break</td>
</tr>
<tr>
<td>14:50-15:35</td>
<td>Deep Dive Session 2</td>
</tr>
<tr>
<td>15:35-16:30</td>
<td>Keynote 3</td>
</tr>
<tr>
<td>15:45-16:30</td>
<td>Lunch Break</td>
</tr>
</tbody>
</table>

---

**Keynote 1**
Alison Johns, CEO Advance HE

**Keynote 2**
Dr Shefaly Yogendra, Vice Chair and Chair of the Audit Committee, London Metropolitan University
followed by live Q&A

**Keynote 3**
Chris Millward, Director of Fair Access and Participation, Office for Students
followed by live Q&A

---

**Panel Session**

**HE futures: Getting governance right**
Chair: Aaron Porter, Advance HE
Paul Woodgates, Independent Advisor and Advance HE Board Member;
Rhiannon Jenkins, President, University of Leicester Students’ Union;
Anulika Ajufu, Chair of the Board, University of East London;
Professor Charles Egbu, Vice-Chancellor, Leeds Trinity University

**Deep Dive Session 1**

1a: Inclusive futures: Could targets for board diversity help?
Chair: David Bass, Advance HE
Speakers: Arun Verma, Head of the Race Equality Charter, Advance HE; Norma Jarboe, External Adviser to the Centre for Diversity Policy Research and Practice, Oxford Brookes University; Change the Race Ratio

1b: Governing for sustainable futures: ESG – what is it and why should it matter to HE?
Chair: Kim Ansell, Advance HE
Speakers: Phil McKaul, Strategic Finance Consultant and Client Relationship Director, Invisible Grail; Baroness Minouche Shafik, Director of London School of Economics and Political Science; Joanne Henstock, Director, Accounting for Sustainability (A4S)

1c: Sponsored session with event sponsor, Diligent: The future of modern HE governance: Thriving in the Digital Age
Chair: Dottie Schindlinger, VP Thought Leadership, Diligent Institute
Speakers: Dr Filipe Morais, Lecturer in Governance and Reputation, Henley Business School

---

**Deep Dive Session 2**

2a: The oversight of opportunity and risk
Chair: Aaron Porter, Advance HE
Speakers: John Rushforth, Secretary, Committee of University Chairs; Dr Helen Galbraith, PVC (Student Experience), University of Chester

2b: What is the state of HE governance and how should this shape our future?
Chair: Lucinda Perr, Registrar and University Secretary, University of Bristol
Speakers: Victoria Hulbrook, Assistant Director (Governance), Advance HE; Alison Wheaton, Governance Consultant and Advance HE Associate

---

**Lunch Break**

---

**Keynote 2**
Andy Shenstone, Advance HE in conversation with Sir John Tusa, British Arts Administrator, TV and Radio Journalist and Writer

---

**Panel Session**

**Lessons from the Boardroom in and out of HE**
Andy Shenstone, Advance HE in conversation with Sir John Tusa, British Arts Administrator, TV and Radio Journalist and Writer

---

**Keynote 3**
Andy Shenstone, Director of Business Development, Advance HE